

**Vision:** To be the number one state in the nation in: Balanced, leading-edge environmental protection through technical and operational excellence and radical simplicity for customers and staff.

**Mission:** To protect and enhance public health and the environment of Arizona.

**Agency Description:** The Arizona Legislature established the Arizona Department of Environmental Quality (ADEQ) as the state's environmental regulatory agency under the Environmental Quality Act of 1986 to serve as a separate, cabinet-level agency to administer all of Arizona's environmental protection programs. Since then, ADEQ's enduring and vital mission is to protect and enhance public health and the environment of Arizona.

**Executive Summary:** ADEQ has identified five strategic issues for focus during this fiscal year to deliver tangible outcomes that benefit public health and the environment.

1. Too many drinking water systems and surface waters are not meeting federal standards and other drinking water systems are threatened by PFAS.
2. Arizona passed a new Surface Water Protection Program and now must implement it.
3. Air quality is not meeting Federal Standards and that will inhibit economic growth in the Phoenix metro area.
4. Arizona stakeholders want ADEQ to assume primacy over the federal Underground Injection Control and Coal Combustion Residuals Programs.
5. The agency's budget is still 15% less than it was in 2009. Program funding sources are beginning to run out of funds.

### Summary of Multi-Year Strategic Priorities

#	Five Year Strategy	Start FY	Progress / Successes
1	Address Known, Ongoing, Unauthorized Impacts (KOU) to human health and the environment.	2018	<ul style="list-style-type: none"> <li>Reduced the net # of Known, Ongoing, Unauthorized Impacts from 97 to 77, total mitigated 266 since FY18. Total mitigated includes 141 drinking water systems serving 613,124 people. Remediated 3R mine surface water contamination.</li> </ul>
2	Develop and implement the Surface Water Protection Program.	2022	<ul style="list-style-type: none"> <li>FY21 HB2691 signed into law by the Governor.</li> </ul>
3	Address ozone non-attainment.	2017	<ul style="list-style-type: none"> <li>Passed legislation for voluntary non-traditional emission reduction credits in 2017.</li> <li>Convened Air Quality Coalition made up of community, municipal and business stakeholders in 2018.</li> <li>Assisted major employer by finding over 80 tons of emission reduction credits for a multi-billion dollar expansion in 2021.</li> <li>Assisted over 5,132 motorists through the voluntary vehicle repair program – eliminating an estimated 72,910 lbs. of ozone precursors since 2017.</li> </ul>
4	Assume primacy of UIC and CCR Federal Programs.	2017	<ul style="list-style-type: none"> <li>Conducted Underground Injection Control primacy stakeholder process. Passed minor conforming changes to statute in 2021. Rule making in progress.</li> <li>Conducted Coal Combustion Residuals stakeholder process.</li> </ul>
5	Champion Agency continuation and sustainable program funding.	2021	<ul style="list-style-type: none"> <li>Submitted Agency Sunset report to Auditor General</li> <li>Addressed Auditor General questions throughout audit field work.</li> <li>Completed screening of Agency fee structure.</li> </ul>

Strat	FY22 Annual Objectives	Objective Metrics	Annual Initiatives
1	Reduce the number of Known, Ongoing Unauthorized Impacts from 68 to 51 including: - Reduce the Net # of Drinking Water Systems not meeting federal standards from 29 to 24. - Reduce net # of Impaired Surface Water Reaches from 107 to 101.	<ul style="list-style-type: none"> <li>Number of KOUIs.</li> <li>Number of net Drinking Water Systems not meeting federal standards.</li> <li>Number of net Impaired Surface Waters.</li> </ul>	<ul style="list-style-type: none"> <li>Stop PFAS plume before it reaches Tucson’s central drinking water wells by conducting a pilot PFAS treatment system. (Baseline)</li> <li>Leverage WIFA loans &amp; WIIN Act for small systems. (\$1.0M in new FY22 Funding + Ext. Source)</li> <li>Expand assistance to small drinking systems including technical, managerial and financial support. (Baseline)</li> </ul>
2	Focus on the steps necessary to implement the Surface Water Protection Program.	<ul style="list-style-type: none"> <li>Percent complete of fully implementing program. (goal: 75% complete)</li> </ul>	<ul style="list-style-type: none"> <li>Complete the proposed rule package and publish for public comment (\$1.2M in new FY22 Funding).</li> </ul>
3	Find and certify 210 tons of ozone offsets (VOCs and NOx) in the Greater Phoenix non-attainment area by June 30, 2022.	<ul style="list-style-type: none"> <li>Tons of ozone precursor offsets certified.</li> </ul>	<ul style="list-style-type: none"> <li>Analyze, prioritize and implement countermeasures to reduce ozone precursors in the Phoenix Area and create offsets. (Baseline)</li> <li>Work with Maricopa and Pinal counties and stakeholders to identify voluntary air emission reduction credits. (Baseline)</li> </ul>
4	Assume Underground Injection Control Program	<ul style="list-style-type: none"> <li>Percent complete of fully implementing the UIC program. (goal: 75% complete)</li> </ul>	<ul style="list-style-type: none"> <li>Complete the final UIC rule and primacy packages and submit for EPA approval. (Baseline)</li> </ul>
4	Enactment of authorizing statute to facilitate CCR primacy.	<ul style="list-style-type: none"> <li>Percent complete of fully implementing the CCR program (goal: 33% complete)</li> </ul>	<ul style="list-style-type: none"> <li>Facilitate stakeholder process, obtain approval from the Governor’s office, obtain bill sponsor and facilitate enactment of bill. (Baseline)</li> </ul>
5	Review viability of Agency fees and develop recommended solutions that are sustainable.	<ul style="list-style-type: none"> <li>Percent complete of agency requests submitted in FY22. (goal: 100% complete)</li> </ul>	<ul style="list-style-type: none"> <li>Conduct stakeholder meetings and compile recommendations for FY23. (Baseline)</li> <li>Conduct regularly scheduled meetings with OSPB. (Baseline)</li> <li>For appropriated funds, we’re going to include recommendations in the FY23 EBR. (Baseline)</li> <li>For fee adjustments requiring statutory change, include recommendations in ADEQ legislative proposals to the Governor’s office. (Baseline)</li> <li>For fee adjustments requiring only rule change, adhere to standard rule exemption process. (Baseline)</li> </ul>
5	Secure Agency continuation from the Legislature.	<ul style="list-style-type: none"> <li>Percent complete of Agency Sunset process. (goal: 100%)</li> </ul>	<ul style="list-style-type: none"> <li>Advocate for Agency continuation for no less than 8 years. (Baseline)</li> <li>Prepare response to Auditor General report and findings. (Baseline)</li> <li>Address Auditor findings not associated with funding shortages prior to Legislative vote. (Baseline)</li> </ul>